

FINANCIAL FRAMEWORK PARTNERSHIP AGREEMENT (FFPA)

between

the EUROPEAN COMMISSION

and

MEMBER STATE ORGANISATIONS

Preamble

The Member State organisations -hereinafter referred to individually as the "Organisation" and collectively as the "Organisations"¹- and the European Commission -hereinafter referred to as the "Commission", and both Sides collectively as "the Parties", are willing to work together in a spirit of partnership in order to facilitate the achievements of the policy objectives of the European Union ('EU').

Article 157 of Regulation (EU, Euratom) 2018/1046² (the 'Financial Regulation') recognises Member State organisations as strategic partners in the implementation of the general budget of the EU. Such organisations are defined as entities established in a Member State as a public law body, or as a body governed by private law entrusted with a public service mission and provided with adequate financial guarantees from the Member State³.

The New European Consensus on Development⁴ frames the EU's international agenda for sustainable development, international cooperation and development effectiveness. It paves the way for a common strategic approach of the EU and the Member States in their cooperation with all partner countries while fully respecting each other's roles and responsibilities. Actions by the EU and its Member States will be mutually reinforcing and coordinated to ensure complementarity.

In this context, the Member States and the Commission confirm their commitment to working together better in a spirit of partnership, to show coherent and consistent engagement and to enhance joint implementation, when appropriate, through effective and coordinated EU support.

This Financial Framework Partnership Agreement is drawn up to define an enabling, vibrant and long-term environment in order to ensure effective financial and administrative collaboration within the legal and policy frameworks of each of the Parties in full respect of the Financial Regulation.

The Parties endeavour to make their best efforts to promote the values and principles guiding this partnership, ensuring a coherent application among the different Commission departments and with the EU Delegations. The Parties agree to cooperate fully to give full force and effect to the terms and intent of this Agreement.

¹ The list of Member State organisations that are signatories to this FFPA are detailed in the Annex hereto. Others may be covered later pursuant to the provision of Article 12. The Commission will periodically update and communicate the Annex to the Organisations without any further formalities.

² Regulation (EU, Euratom) 2018/1046 of the European Parliament and of the Council of 18 July 2018 on the financial rules applicable to the general budget of the Union, amending Regulations (EU) No 1296/2013, (EU) No 1301/2013, (EU) No 1303/2013, (EU) No 1304/2013, (EU) No 1309/2013, (EU) No 1316/2013, (EU) No 223/2014, (EU) No 283/2014, and Decision No 541/2014/EU and repealing Regulation (EU, Euratom) No 966/2012, OJ L 193, 30.7.2018, p.1, Article 130 and Article 157.

³ Article 2(42) of the Financial Regulation.

⁴ Joint statement by the Council and the representatives of the governments of the Member States meeting within the Council, the European Parliament and the Commission, The New European Consensus on Development: Our World, Our Dignity, Our Future (OJ C210, 30.06.2017 p. 1).

The Parties will promote the use of country systems in project implementation including planning, procurement, management, monitoring, reporting, audit and evaluation. Preferential treatment may be given to local and regional contractors only when the applicable legal instrument of the EU so provides.

In the New European Consensus on Development, the Member States and the Commission have committed to champion transparency towards citizens in Europe and partner countries, which should progressively cover the full range of development resources. They have committed to develop tools to present and use development cooperation data effectively. The International Aid Transparency Initiative (IATI) has developed and introduced a common computer-readable language that permits drawing data to track resource flows from different organisations to the final beneficiaries and to compare data from different organisations. The Parties recognise that reporting to IATI contributes to the effective management of development cooperation resources by partner countries and to the accountability to citizens globally. The Parties agree that these objectives cannot be achieved when aid flows are reported according to diverse standards.

The Commission will ensure that future obligations regarding the use of electronic systems or means are prepared in consultation with the Organisations and will strive to offer interoperability standards.

Title I **Scope, Principles and Modalities of the Partnership**

Article 1 *Scope*

- 1.1 The Commission has developed standard contractual arrangements (the “Contribution Agreement”) for the implementation of projects by pillar-assessed organisations. The Contribution Agreement is applicable to EU external action and internal policies.
- 1.2 For projects managed by the Organisation and financed or co-financed by the EU (the “Actions”), the provisions of the Contribution Agreement shall be complemented by the provisions as set out in **Title IV** of this FFPA.
- 1.3 Contribution Agreements may be signed between the Commission and the respective Organisation for Actions in indirect management and Actions following calls for proposals or direct awards of grants. Contribution Agreements may also be signed between contracting authorities from partner countries and the respective Organisation.
- 1.4 The provisions of this FFPA refer to the version of the Contribution Agreement template as applicable at the signature of this FFPA and shall be applied *mutatis mutandis* to any subsequent amendments of the Contribution Agreement. The definitions set out in the Contribution Agreement template shall also apply for the purpose of this FFPA.
- 1.5 The Organisations are consulted on such amendments by the Commission and have the right to provide observations and/or terminate this FFPA in case of disagreement.
- 1.6 In specific circumstances, *inter alia*, in relation to internal policies, the Commission and the relevant Organisation may agree to additional specific provisions pertaining only to the specificities of the relevant legal instruments.

Article 2 *Principles*

- 2.1 Through the stable contractual terms of the cooperation provided by this FFPA, the Parties commit to contribute to the effective delivery of development assistance and economic, financial and technical assistance within the legal and policy frameworks of each of the Parties and in full respect of the Financial Regulation.
- 2.2 In line with the New European Consensus on Development, the Parties commit to promote implementation of the 2030 Agenda for Sustainable Development and support partner country efforts to achieve the Sustainable Development Goals (SDGs). They are determined to support poverty eradication and sustainable development for all.
- 2.3 The Parties are fully committed to applying the principles of development effectiveness as adopted by the Global Partnership for Effective Development Cooperation in the Busan High Level Forum in 2011 and renewed at the Nairobi High Level Forum in 2016. Development effectiveness principles are key to achieving the SDGs; they comprise focus on results as well as country ownership, inclusive development partnerships, transparency and accountability.
- 2.4 Acknowledging the role of IATI as a global initiative to improve the transparency and comparability of development and humanitarian resources, the Parties endeavour to adhere to IATI for the publication of their activities, in order to move further towards a situation where all aid is published according to the same common standard.

Article 3

Modalities

- 3.1 The Parties are committed to working better together through greater coordination and coherence in support of effective implementation. They undertake to timely and regularly exchange any information necessary for the implementation of the Contribution Agreements, as well as on topics of mutual interest. In support of effective implementation, factual information on issues regarding individual organisations will be provided by the Parties. They endeavour to collaborate to implementing innovative approaches and tools to enhance the achievement of the EU policy objectives.
- 3.2 The Parties recognise the importance of knowledge sharing. To that respect, they agree to further collaborate in the organisation of joint events such as workshops and conferences as well as to explore possibilities for joint training and staff exchange.

Title II

Pillar Assessment and Cross-Reliance

Article 4

Pillar Assessment

- 4.1 This FFPA is subject to a positive assessment of the Organisation's rules and procedures conducted on the basis of the terms of reference elaborated by the Commission (the "Pillar Assessment"). This assessment ensures that the principles of sound financial management, transparency and non-discrimination are fully integrated in the Organisation's rules and procedures.
- 4.2 The Commission will rely on the Organisation's rules and procedures to the extent that they have been positively assessed in line with Article 154 of the Financial Regulation.
- 4.3 In so far as the pillars in relation to, inter alia, protection of personal data, exclusion from access to funding and publication of information on recipients have been positively assessed, the Organisation can rely on its rules and procedures and the corresponding provisions in the Contribution Agreement templates cease to apply. If in the contractual clauses there are elements that are not part of the assessment made, these elements would remain applicable.

- 4.4 The Commission and the Organisations may agree to have additional rules and procedures (such as their cost accounting practices) assessed to allow for further cross-reliance and efficiency gains and the corresponding provisions in the Contribution Agreement template would cease to apply.

Article 5

Cross-Reliance

Without prejudice to existing possibilities for carrying out further audits or verifications, the Commission shall rely on those audits of financial statements and reports setting out the use of EU contributions made available by the respective Organisation that provide reasonable assurance and are prepared by an independent auditor based on internationally accepted audit standards.

Title III

Focus on Results, Evaluation and Sound Financial Management

Article 6

Focus on Results and Evaluation

- 6.1 Submissions of proposals pertaining to Actions for which an EU contribution is provided will include objectives and Indicators of achievement to be agreed in Contribution Agreements. These will be reflected in subsequent work plans and reports. Performance measures will be based on objectives that are specific, measurable, attainable, realistic and time-based. Indicators for the Contribution Agreement may be linked to the more general Indicators relevant for the whole action. Contribution Agreements will include arrangements for the monitoring of the achievement of specific objectives.
- 6.2 The Parties will cooperate in monitoring missions and evaluation exercises in accordance with the provisions of the relevant Contribution Agreement.

Article 7

Protection of EU financial interest

- 7.1 At the level of the Contribution Agreements, full cooperation in the protection of the financial interests of the EU shall be ensured.
- 7.2 The Organisations recognise the need for the Commission to report to competent EU bodies that the EU funds have been used for their intended purpose and according to the principle of sound financial management based on the assurance that an adequate system of accountability is in place (e.g. accounting systems and procedures, control and procurement procedures, financial and results reporting, and the oversight mechanisms).
- 7.3 It is understood that any verification clause agreed between the Parties shall not affect the powers of OLAF and the Organisation's obligations vis-à-vis OLAF.

Article 8

EU Restrictive Measures

The Parties recognize that it is the policy of the EU to ensure that no support or economic resources are made available, directly or indirectly, to or for the benefit of entities, individuals or group of individuals, designated by the EU under restrictive measures.

The following clause shall apply to each Contribution Agreement to be concluded between the Commission and any of the Organisations and therefore shall not be replicated at the contractual level:

“Economic resources provided by the Contracting Authority under this Action shall not be made available to, or for the benefit of, third parties - whether entities, individuals or groups of individuals - designated by the EU as subject to restrictive measures in the lists provided at www.sanctionsmap.eu (“EU Restrictive Measures”).

The Organisation shall cooperate with the Contracting Authority in assessing if the third parties - whether entities, individuals or groups of individuals - identified by the Organisation as recipients of funds⁵ in connection with the implementation of the respective Contribution Agreement fall under the scope of EU restrictive measures. In the event that such recipients would fall under the scope of EU Restrictive Measures, the Organisation shall promptly inform the Contracting Authority.

In such event, the Organisation and the Contracting Authority shall consult each other with a view to jointly determining remedial measures in accordance with their respective applicable legal framework. Such measures may include, but shall not be limited to, the reallocation of the remaining EU Contribution under this Contribution Agreement, net of any costs incurred by the Organisation for undertaking any procurement or award procedure.

Where such remedial measures are not feasible, the corresponding amount shall not be charged to the Action or, in the case of a Multi-Donor Action, to the EU Contribution, except where the maximum EU Contribution is also expressed as a percentage of the total eligible costs. This is without prejudice to the suspension or termination of this Contribution Agreement, together with the recovery of any unspent funds contributed by the Contracting Authority to the Organisation.

The Organisation shall not apply under the respective Contribution Agreement due diligence procedures which are less stringent than the ones applicable to operations it executes on its own account.”

Title IV

Provisions related to the Contribution Agreement

Article 9

Supplementary Provisions

9.1 Each Contribution Agreement signed in situations where the Action is implemented within the scope of an EU Trust Fund or in a country for which a crisis declaration adopted by the Commission is in force shall state:

“The following shall supplement this Agreement:

Where an amendment to the Description and/or the Budget of the Action is requested by the Organisation regarding:

- a) the transfer between budget headings involving a variation of more than 25% of the amount originally entered in relation to each concerned heading; or
- b) the use of contingency reserves to enable the allocation of funds to new items or areas under existing budget headings or, for new budget headings

The Contracting Authority's decision shall be communicated within ten (10) working days following the request made by the Organisation, by electronic means.”

⁵ Any entity with which there is a direct contractual link.

9.2 In the case of blending operations, with reference to Article 3.9 of the General conditions, where the projects funds (EU contribution and co-financing amounts) are not held in a common project account, irrespective of whether they target the same component or different components of the Action, the Contribution Agreement shall state:

“The information on the breakdown of the total costs in progress report(s) and on summary of the Action’s receipts, payments received and of the eligible costs incurred, and overview of any funds unduly paid or incorrectly used which the Organisation could or could not recover itself in the final report shall only refer to the EU Contribution. This is without prejudice to additional reporting requirements agreed by the Parties and set out in the Special Conditions.”

Article 10
Interpretative provisions

- 10.1 With reference to the definition of End Date, it is to be understood that the payment of the balance by the Contracting Authority could correspond to a "0 payment" (i.e. when the total amount of the pre-financing instalments already paid to the Organisation corresponds exactly to the final amount of the EU contribution). The End Date shall then correspond to the date of the notification of the payment made by the Contracting Authority to the Organisation.
- 10.2 Where the Organisation is obliged to take measures to prevent, detect and correct irregularities and fraud, the necessary checks and controls shall be carried out in accordance with its positively assessed rules and procedures as mentioned under Title II of this FFPA.
- 10.3 With reference to the notional approach as stipulated in the Contribution Agreement, it is understood that the Organisation needs to indicate in the Final Report whether reported costs that were not considered eligible for the Contracting Authority have been covered by other donors' contributions under which such costs were considered eligible. For the avoidance of doubt, the notional approach does not purport to impose an obligation on the Organisation itself to cover such costs.
- 10.4 It is accepted that the Organisation may provide the Commission with a single management declaration, covering all EU contributions, on an annual basis, independently from the progress or final reports provided pursuant to each individual Contribution Agreement.
- 10.5 Without prejudice to the definition of conflict of interest provided by the Contribution Agreement, the decision by the Organisation to finance any project identified in the course, or as a result, of the implementation of the Action shall not constitute a conflict of interest provided that such financing is compliant with the Organisation’s positively assessed rules and procedures.
- 10.6 It is understood that the Communication and Visibility Plan will be indicative. The Organisation may be subject to particular visibility obligations towards its respective national government. Where these obligations conflict with the Organisation's obligations according to the Communication and Visibility Plan, both Parties will make reasonable efforts to agree revised visibility requirements. This provision will also extend to justified visibility interests of EU donors, where applicable in Multi-Donor Actions.
- 10.7 The work plan is to be considered as part of the Description of the Action, being of an indicative nature, and subject to change based on the information available at the time.

10.8 Payment request(s) for expenditure incurred cannot be submitted during the suspension of the implementation of the Contribution Agreement. However, if it becomes necessary, advisable or appropriate, for the Organisation to bear costs or expenses or to enter into new legal commitments in order to, for instance, ensure the security of staff and supplies and to guarantee a minimum structure in view of the possible resumption of the implementation of the Action (including, among others, costs of warehouse, repatriation of staff, salaries of staff which cannot be allocated to other projects and for which the termination of the contract would not be cost-effective) in case of suspension for exceptional or unforeseen circumstances, such costs toward resumption shall be eligible. These costs may also include the reimbursement of costs of legal commitments (including Grant agreements between the Organisation and the Organisation's Grant Beneficiary) entered into before the notification of the suspension was received by the Organisation, when these commitments cannot be reasonably suspended, reallocated or terminated on legal grounds.

The Contracting Authority and the Organisation shall amicably agree on the amount of the minimum costs. Following the notification of the suspension and after the Organisation is in a position to reasonably estimate the costs, the Organisation will make a proposal to the Contracting Authority. The proposal will justify the Organisation's claim for minimum costs and shall be subject to approval by the Contracting Authority, which shall not be unreasonably withheld or delayed.

10.9 It is understood that the provisions of the Contribution Agreement on the eligibility of costs refer exclusively to the eligibility of costs for the EU financing, except where the maximum EU Contribution is also expressed as a percentage of total eligible costs.

10.10 Monitoring, evaluations and audits directly attributable to the Action (i.e. if agreed between the Parties to the relevant Contribution Agreement and mentioned in the Description of the Action) and carried out throughout its life cycle are considered to be directly eligible. The Parties will discuss on an early stage, whether audits/verifications based on terms of reference equivalent to those for expenditure verifications used by the Commission for EU external action contracts or providing equivalent information for the declaration of assurance by authorising officers (see Article 74(9) of the Financial Regulation) can be inserted in action documents and in related budgets and considered to be directly eligible.

10.11 Costs foreseen in the budget of the Action, such as costs related to communication and visibility activities, may also be incurred after the Implementation Period ends, provided that they are linked to the closure of the Action.

10.12 Concerning costs incurred during the Implementation Period, it is clarified that for services, works and supplies to be considered as eligible costs, they must be delivered during the Implementation Period, but the invoice(s) for such services, supplies and works may be issued and paid by the Organisation after the end of the Implementation Period.

10.13 In the cases of Multi-Partner Agreements, it is understood that requests for further pre-financing payment(s) for the following reporting period may be submitted by the Organisation before the end of the reporting period, when the legal commitments made by the Organisation or its Partners or amounts paid by the Organisation or its Partners to their staff reach an aggregate level of 70% of the immediately preceding instalment and 100% of the previous payment(s), if any.

10.14 It is clarified that, the Organisation shall ensure that during the procurement or grant award procedure and at the time of the award the potential candidates or tenderers and applicants do not fall under any of

the exclusion criteria listed in the Contribution Agreement and to inform the Commission if a situation of exclusion is detected in accordance with the General Provisions therein. It is clarified that consultation of the information contained in the Early Detection and Exclusion System (EDES), although not mandatory, is considered as one of the tools at the Organisation's disposal, in addition to its own rules and procedures, in order to prevent, detect and correct fraud or irregularities.

10.15 It is understood that the Indicators listed in the Description of the Action are indicative. This provision does not apply to performance-based financing.

10.16 In relation to the pre-financing rates applicable to the Contribution Agreement, and without prejudice to blending facilities, it is understood that:

- a) when *ADA, AFD, ENABEL, GIZ, KFW, PROPARCO, Sida,, AECID, AICS, MAECI-DGCS and LuxDev* are the Organisation, the Commission or Contracting Authority where applicable, agrees to pre-finance 100% of each instalment of the EU Contribution. This is due to the fact that the relevant governance rules of such Organisations generally prevent them from pre-financing any payments to be made to third parties under the EU Contribution to the Action by using the Organisation's own funds or funds from other sources. Notwithstanding, the payment of any given pre-financing instalment is subject to EU Budget availability. In a case of shortage of EU Budget funds, the Commission or Contracting Authority where applicable will promptly inform the Organisation;
- b) when the Organisation is not one of the entities mentioned in a), the pre-financing rate is to be determined in accordance with the specific needs of the Action.

10.17 Value Added Tax (VAT) that is not recoverable shall also be considered eligible under the Contribution Agreement if incurred in the country in which the Organisation's headquarters is located.

10.18 Should any doubts arise as to whether a modification to the Contribution Agreement affects the main purpose of the action or exceeds the threshold of 25%, the Organisation shall inform the Contracting Authority in a separate communication. In this case, the Contracting Authority shall proceed with the request as soon as possible.

10.19 Organisations may use their own templates for the Description of the Action and the corresponding Budget of the Action to the extent that the templates contain the necessary information to enable the Contracting Authority to properly assess the documents and they allow for meaningful operational and financial reporting in accordance with the Contribution Agreement template. Both documents are laid out in such a way as to allow assessment and monitoring of objective(s), the means envisaged and employed.

10.20 It is understood that the obligations on archiving described in the Contribution Agreement only apply to the part of the Action directly funded by the EU contribution.

10.21 The provisions under 9.2 and 10.20 of this Agreement apply to blending operations regardless of whether or not the operations are part of a facility.

10.22 With reference to Article 155 (2)(a) of the Financial Regulation, and in line with international and EU standards on tax good governance, 'tax avoidance' is understood as circumventing tax rules for effective taxation. Projects shall not be structured in a way to contribute to tax avoidance. The financed projects should not involve aggressive tax planning, i.e. it should be established that there are sound business reasons (other than tax reasons) for structuring of the projects and that they are not structured

so to take advantage of the technicalities of a tax system or of mismatches between two or more tax systems for the purpose of reducing tax liability⁶.

10.23 In accordance with Article 136 (1)(g) of the Financial Regulation, “shell companies” mean entities that have been created in a different jurisdiction with the intent to circumvent fiscal, social or any other legal obligations in the jurisdiction of its registered office, central administration or principal place of business.

Title V **Final Provisions**

Article 11 *Data Protection*

Processing of personal data by the Commission for the purposes of conclusion, amendment and implementation of the present FFPA takes place pursuant to Regulation 2018/1725⁷, as detailed in the specific privacy statement. In cases where the Organisation transmits to the Commission personal data of persons for the abovementioned purposes the Organisation is obliged to inform the persons thereof and to communicate the privacy statement.

Article 12 *Entry into force, review, termination and adherence to the FFPA*

12.1 This FFPA shall enter into force upon signature by the Commission and for each Organisation upon signature by the relevant Organisation. It replaces the framework arrangement between the Commission and the Organisations signed by the Commission on 20 December 2016.

12.2 Any Member State Organisation, within the meaning of Articles 2 and 157 of the Financial Regulation, may adhere to this FFPA after the date hereof, by an exchange of letters with the Commission provided that it has been positively pillar-assessed.

12.3 This FFPA shall enter into force as regards such Organisation as from the date of such exchange of letters. Organisations that are already signatories of the FFPA shall be informed by the Commission that a new Organisation has adhered to the FFPA.

12.4 This FFPA shall not affect contracts entered into force between any of the Organisations and the Commission prior to its entry into force, which shall remain governed by any arrangements in force at the time of the conclusion of such contracts where applicable, unless otherwise agreed on a case-by-case basis by the Parties in writing.

12.5 In the event of conflict between the provisions of Contribution Agreements and this Agreement, the latter shall prevail.

12.6 The Parties will review this FFPA at least once every multiannual financial framework.

⁶ Commission Communication C(2018)1756 on new requirements on tax avoidance, p. 6 and Annex 3

⁷ Regulation (EU) 2018/1725 of the European Parliament and of the Council of 23 October 2018 on the protection of natural persons with regard to the processing of personal data by the Union institutions, bodies, offices and agencies and on the free movement of such data, and repealing Regulation (EC) No 45/2001 and Decision No 1247/2002/EC Text with EEA relevance, OJ L 295, 21.11.2018, p.39.

12.7 Modification to any provision under this FFPA, including Title IV, will be done in writing by exchange of letters between the Parties. The FFPA may be revised to reflect any pertinent updates relevant to the Contribution Agreement.

12.8 The Commission or an Organisation may terminate this FFPA by serving six months written notice to the other Party. If terminated by one or more Organisations, the FFPA shall continue to apply between the Commission and the remaining Organisations. Unless the Parties agree otherwise, the contracts covered by the terms of this FFPA, which entered into force before the date of its termination, shall not be affected by the termination.

* * *

IN WITNESS WHEREOF, the undersigned, being duly authorized thereto, have signed this Financial Framework Partnership Agreement.

Done in [...] originals, in the English language

ENCLOSURE
ANNEX TO THE EU - MEMBER STATE ORGANISATIONS FFPA :
SIGNATORY PARTIES

The European Union, represented by the European Commission

The EU Member State organisations, including:

Austrian Development Agency (ADA)

Agencia Española de Cooperación Internacional para el Desarrollo (AECID)

Agence Française de Développement (AFD)

Agenzia Italiana per la Cooperazione allo Sviluppo (AICS)

British Council (BC)

Camões, Instituto da Cooperação e da Língua, I.P. (CAMÕES)

Cassa Depositi e Prestiti (CDP)

Central project Management Agency (CPMA)

Czech Development Agency (CzDA)

Department for International Development (DFID)

Deutsche Gesellschaft für Internationale Zusammenarbeit GmbH (GIZ)

Expertise France (EF)

Agence Belge de Développement (ENABEL)

Fundación Internacional y para Iberoamérica de Administración y Políticas Públicas, F.S.P. (FIIAPP)

Kreditanstalt für Wiederaufbau (KfW)

Luxembourg Development Cooperation Agency (LuxDev)

Ministero degli affari esteri e della cooperazione internazionale - Direzione generale per la cooperazione allo sviluppo (MAECI-DGCS)

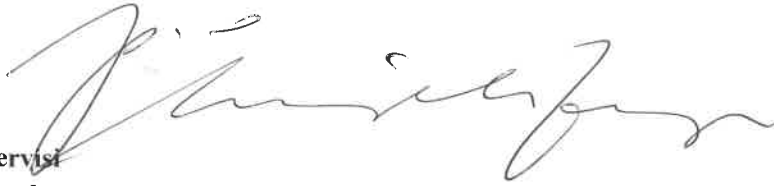
Ministry of Foreign Affairs of Denmark (DANIDA)

Northern Ireland Co-operation Overseas (NI-CO)

Société de Promotion et de Participation pour la Coopération Economique S.A. (PROPARCO)

Swedish International Development Cooperation Agency (Sida)

For the European Commission:



Stefano Manservigi
Director-General
International Cooperation and Development

Date: 20/5/2019

For Austrian Development Agency (ADA):

[Handwritten signature]
05.15.16

Date:

[Handwritten signature]
05.15.16

**For the Kingdom of Spain, Agencia Española de Cooperación Internacional para el
Desarrollo (AECID):**



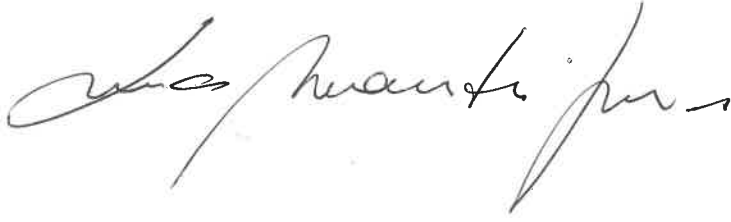
Date: 20/5/2018

For Agence Française de Développement (AFD):

A handwritten signature in black ink, appearing to read 'V. Balchenon', written over a horizontal line.

Date: 20/5/2019

For Agenzia Italiana per la Cooperazione allo Sviluppo (AICS):

A handwritten signature in black ink, appearing to read 'Stefano Mantovani'.

Date:

20/5/2018

For British Council (BC):

Sir Eamon Devane

Date:

20-5-19.

For Camões, Instituto da Cooperação e da Língua, I.P. (CAMÕES):

Date:

For Cassa Depositi e Prestiti (CDP) :

Date:

For Central Project Management Agency (CPMA):

A handwritten signature in black ink, appearing to be 'J. A. Smith', written over a horizontal line.

Date:

20/5/2019

For Czech Development Agency (CzDA):

A handwritten signature in black ink, appearing to be 'Frelh' with a long horizontal stroke extending to the right.

Date:

20/5/2019

For Department for International Development (DFID):

A handwritten signature in black ink, appearing to read 'R. Smith', written in a cursive style.

Date:

For Deutsche Gesellschaft für Internationale Zusammenarbeit (GIZ) GmbH:

A handwritten signature in black ink, appearing to be 'S. P. M.' with a stylized flourish at the end.


Date:

For Expertise France (EF) :

A handwritten signature in black ink, consisting of a series of loops and a long horizontal stroke at the end.

Date:

For Agence Belge de Développement (ENABEL):


Date: 20/5/19

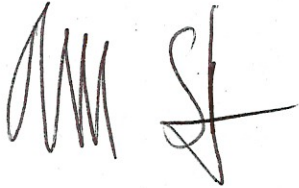
**For Fundación Internacional y para Iberoamérica de Administración y Políticas Públicas,
F.S.P. (FIIAPP):**

A handwritten signature in black ink, appearing to read "Amaleno". The signature is fluid and cursive, with a horizontal line underneath the main body of the text.

Date: 20th May 2019

For Kreditanstalt für Wiederaufbau (KfW):

Date: 21/08/14

A handwritten signature consisting of several vertical strokes followed by a horizontal line and a diagonal stroke.

Reipur Heide

For Luxembourg Development Cooperation Agency (LuxDev):

A handwritten signature in black ink, consisting of several overlapping loops and a long horizontal stroke extending to the right.

Date:

20/05/19

For Ministero degli affari esteri e della cooperazione internazionale - Direzione generale per la cooperazione allo sviluppo (MAECI-DGCS):

Date:

For Ministry of Foreign Affairs of Denmark (DANIDA):

Date:

For Northern Ireland Co-operation Overseas (NI-CO):

Graeme McCarroll



Date:

14-06-19

**For Société de Promotion et de Participation pour la Coopération Economique S.A.
(PROPARCO):**

Date:

For Swedish International Development Cooperation Agency (Sida):

A handwritten signature in black ink, appearing to read 'Walter S...', with a long horizontal stroke extending to the right.

Date: 2019-05-20